

KIRKSVILLE COUNTRY CLUB

2014 ANNUAL REPORT

To be presented at the

ANNUAL BUSINESS MEETING
SATURDAY JANUARY 25, 2015

3:00 p.m.

KIRKSVILLE COUNTRY CLUB
SOUTH HIGHWAY 63
KIRKSVILLE, MO

YOUR ATTENDANCE IS REQUESTED

ELECTION OF NEW DIRECTORS

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AGENDA ANNUAL MEETING January 25, 2014

Meeting called to order--President Jill Williams

Statement of the President—President Jill Williams

Recognition of Retiring Board Members--President Jill Williams

Report of Nominating Committee

Election of Directors

Presentation of Annual Report

1. President's Report - Jill Williams
2. Building and Pool - Richard Scott
3. Grounds and Greens – Kyle Antoine
4. Social - Krista Kent
5. Nominating - Jason Porter
6. Ladies Golf - Mary Mangini
7. Golf (Chester Bell Award) - Clint Fitzpatrick/Jason Porter
8. Finance - Paul Fellows

Topics of Interest to the Membership

Adjournment

Refreshments following the meeting

**KIRKSVILLE COUNTRY CLUB
BOARD OF DIRECTORS
2014**

Jill Williams, President	(2014)
Jason Porter, Vice President	(2014)
Bill Sexton, Secretary	(2015)
Paul Fellows, Treasurer	(2014)
Rich Scott, Parliamentarian	(2015)
Kyle Antoine	(2015)
Teri Tichenor	(2014)
Craig Espe	(2016)
Bill Mangini	(2016)
Krista Kent	(2015)
Craig Shorten	(2016)
Tom Hensley	(2016)

(Terms expiration in years shown in parentheses)

President's Report

I've always believed that unity is strength...when there is teamwork and collaboration, wonderful things can be achieved. Due to the collaborative efforts of the KCC Management team, Membership, and Board of Directors I can say that 2014 was another good year for the Kirksville Country Club. I would like to take this opportunity to highlight a few of the achievements from the year.

Clint Fitzpatrick works hard each year to improve club events but this year proved to be an exceptional one! Couples Golf has grown so large that Clint had to use all 18 holes on Friday evenings, we had over 100 entries in the Club Championship tournament (that's the highest number in over 5 years), the Member/Guest event had a waiting list, the Junior golf program had over 70 kids participate and learn the game of golf, the annual 3-Man tournament hosted over 200 players, the Ladies day event included women from all over N.E. Missouri and S.E. Iowa, and the Fourth of July tournaments had large number of participants as well as numerous people cheering them on to victory. **Chad Richman** and staff kept the course in great shape ensured that the new lake was filled and working properly, planted many new trees, and prepared several more tee boxes with Zoysia sod. **Jeanette Gibbons** and staff hosted more events in 2014 as well as worked with the social committee to have a successful Pitch tournament, March Madness event, Easter brunch, 4th of July festivities, Chili and Wing Cook-off and Annual Luau! **Betsy Ross** continued to provide quality swim lessons, kept our pool in good condition and has grown "kids night out" into a popular Friday evening event for the youth members of the club! **Alan Daniels** worked with our Accountant to ensure that all documentation was available during the recent Sales tax audit as well as provided a wonderful firework display to our club and community. Many of our **Members** painted and did other minor repairs to the women's restroom and dining room, installed brick borders and rock around water coolers/ball washers, worked with TSU baseball and women's golf team to cut down dead trees during the annual work day, and volunteered many hours ringing bells for the Salvation Army. Our **Board of Directors** worked with Clint to obtain a \$2,000 grant from the Kirksville Tourism board, spent hours with legal and accounting professionals to ensure a successful Sales tax audit, and in addition to regular monthly meetings met together in a board retreat to work on a long range plan. I was pleased with the brainstorming and true desire to make our club even better in the future. From this meeting we developed and approved the 2015 budget which will include the following improvements to our club:

- ★ A new club website that should be up and running later this month and will be updated routinely for effective communication on club events, lounge catering, course layouts, etc.
- ★ We have contracted with A.S. Altum & Associates to conduct an irrigation system design study to help determine that status of our current irrigation system and any future opportunities with the new lake.
- ★ Replacement of the old cart shed roof.
- ★ Zoysia sod for additional tee boxes.
- ★ Bunker Repair
- ★ A new rough mower
- ★ The addition of a Sand Station for our golfers to help keep the fairways in better shape.
- ★ #11 Fairway repair
- ★ New carpet for the lounge and dining room.

As you can see 2015 should be another year of wonderful achievements! Thank you to the KCC management team, the Board of Directors who served with me and the numerous members who contributed in some way to our progress in 2014. It was a privilege to work with each of you!

Respectfully submitted,
Jill Williams
2014 President, KCC Board of Directors

Secretary Report

This has been a busy and productive year for the KCC. Regular monthly meetings were held and business was conducted in a timely and professional manner. The primary theme for the year was planning for the future and establishing processes to ensure the quality and stability of the KCC for years to come. As is discussed elsewhere in this annual report, changes to the Missouri tax laws created challenges for KCC, and these were addressed and managed in a timely manner. As a result some policy changes were required and ultimately we will need to make changes to the bylaws (see below).

Policy Changes – Member Equity and Voting Status

In response to concerns regarding our Missouri tax status and the need to implement changes in the definition of equity membership, the Board approved and implemented the following changes to the member equity status and voting privileges.

Members in all categories, except Student and K-12 (i.e., Regular, Unmarried, Junior, Out-of-County, and Social), shall have an opportunity to purchase an equity certificate in the KCC.

- 1. Members who purchase an equity certificate will not have to pay sales tax on their club membership.*
- 2. Only those members who purchase an equity certificate shall be entitled to vote in any/all member elections.*
- 3. Current members who do not have an equity certificate are eligible to purchase an equity certificate. Sales tax paid on membership before the purchase of an equity certificate will not be refunded.*
- 4. Members with an equity certificate shall have the equity amount refunded to them upon termination of their membership.*

Policy Changes – Election and Confirmation of Directors and Officers

To address concerns regarding member participation in the election and confirmation of members of the KCC Board of Directors and election of officers of the board, the following provision was adopted.

The election of new members and the composition of the KCC Board shall be confirmed by a majority of equity members in good-standing at the Annual Business Meeting. Equity members who are unable to attend the meeting can provide input via written or electronic means to the President of the KCC Board in advance of the meeting. Similarly, the election of officers and the appointment of standing committee chairs shall be shared with the members as means of confirmation.

Changes and Updates to the KCC Bylaws

The KCC Bylaws require at least 1/3 of voting members be present to establish a quorum and conduct business. To make a change to the bylaws requires a 2/3 majority of the voting members present, providing at least 1/3 of the voting members are present. Since it is very unlikely we can accomplish this at the annual winter meeting, the KCC Board of Directors intends to call a “special meeting” in summer 2015 (date and time to be determined) to address proposed changes and updates to the bylaws. (FYI the bylaws do not permit proxy votes. A mail ballot is a possibility but not preferred.)

Two matters arose from our review in 2014 that will require amendments to the bylaws. Specifically, the bylaws do not provide for dissolution, should that be an issue, and the bylaws do not detail the process for distribution of assets upon dissolution. The proposed additions to the bylaws detailed below have been reviewed and approved by our accountant, our consulting attorney, and the KCC Board. They will be considered at the special meeting in summer 2015.

Dissolution Clause Should there be occasion to dissolve the KCC, such action will require a quorum of at least 75% of the equity holding members. A motion for dissolution shall require a 2/3 majority plus one (i.e., >50%) of the voting members present.

Distribution of Assets as Result of Liquidation Should a motion of dissolution be approved by the membership, as described above, the following will apply. No part of the assets of the KCC (i.e., net earnings, properties, or assets of the club) on dissolution or otherwise, shall inure to the benefit of any private persons or individuals, or to any directors, officers or members of the club. On dissolution, all properties and assets remaining after payment, or provision for payment, of all debts and liabilities of the corporation shall be distributed to a similar not-for-profit organization, as determined by the KCC board of directors.

KCC Board of Director's Retreat

The directors gathered on Wednesday, October 1, 2014 to consider the short-term, mid-term, and long-term needs of the club as a starting point for the planning and prioritization process. Board members were encouraged to consider what projects are needed, what work needs to be done, and the long-term aspirations for the club. This work is a blueprint for future planning and budgeting purposes. These plans were the foundation of the capital improvement plan within the 2015 budget. Copies of the meeting notes are available on request.

New KCC Website

KCC entered into a contract with Brian Dusablon of Duce Enterprises (Houston, TX) to redesign and rebuild the KCC website. The work is in progress and will incorporate many new features that will enhance our online presence while also providing support for aspects of our business. The new website design includes a private, members only section that will contain links to club documents (e.g., bylaws, policy manual, minutes of board meetings, etc.). There is a sign-up feature for automatic email news and updates. There are drop-down menus for the club contact information and the management team, a calendar feature, course information (overview and scorecard), events and catering, facilities (clubhouse, pool, practice facilities, Pro Shop), instruction (lessons and junior golf), and information for men's and women's leagues. The calendar will enable efficient posting of events at the club, and make it easy for members to check the upcoming calendar of events. The initial website design will be available before the winter meeting, and will be fully populated and refined in coming months.

Respectfully submitted January 12, 2015
William L. Sexton
Secretary

Nominating Committee

This Nominating Committee was given the responsibility of obtaining a slate of candidates to fill four positions on the Board of Directors. The committee submits four names to the membership for consideration as nominees for a three-year term beginning in 2014 All of these members are in good standing and have expressed an interest in joining our Board of Directors.

Paul Fellows
Randy Riley

Diana Beets
Shane Weber

Grounds and Greens Committee Report

The 2014 Grounds and Greens Committee consisted of Jason Porter, Mile Miletich, Mary Antoine, Craig Espe and Kyle Antoine. Chad and the grounds crew completed several projects this season, although due to the unusual amount of rainfall, mowing occupied most of their time. The following tee boxes were rebuilt and sodded with zoysia this year; 1 blue, 4 red, 8 blue and white, 9 red and 11 white. Thanks to all of the volunteers that helped with this project.

Several bunkers were re-edged and bare spots around tees and bunkers were re-seeded. The bunker on hole nine is in the process of being rebuilt and will be completed in the spring. Numerous trees were planted around the course to replace trees that were lost the previous year. All of the water cooler locations were edged and landscape rock placed around each cooler to eliminate mud. Again, thanks to the volunteers that worked on this project. A special thanks to the Ladies Golf Association for their monetary donation to the water cooler landscaping project and the purchase of new trees.

Our annual workday was again a success with numerous large trees cut down and the brush removed. Thanks to everyone who donated their time and equipment on this project, especially Dan Davis and the entire Truman State baseball team. We couldn't have done it without them!

With the construction of the new lake, we have been able to better control the water levels in our irrigation lake. However, with the torrential down pours this spring, water came over the emergency spillway, eroding the south side of 11 fairway. The ditch that parallels 11 fairway has silted in over the years and actually slopes towards the fairway, preventing the water from draining. The Missouri Department of Transportation has agreed to clean out the ditch that parallels 11 fairway and highway 6. Once Modot completes their portion of this project, we will repair the erosion in the fairway. Hopefully, this will eliminate the water issues on hole 11.

The grounds crew continues to do an outstanding job on the golf course. A special thanks to Chad Richman and his staff for their hard work and dedication.

Respectfully,
Kyle Antoine
Grounds & Greens Chairman

Building & Pool Report

The 2014 projects completed includes:

1. Ladies shower and rest room update completed
2. Dining room, Dance area and Rest Room repainted and repaired as required
3. Auxiliary Heating/Air conditioning unit installed in Dining Room
4. Painted siding, window trim on exterior lounge, pro shop, patio, dormer above bar, dance and dining areas.
5. Repaired and painted pool.

Projects anticipated 2015 are:

1. Replace carpeting for the lounge, dining and foyer areas.
2. Replace roof and siding on old cart shed.

Rich Scott
Building & Pool Chairman

Social Committee Report

The club had a busy and successful social 2014! After the *Annual Club Meeting*, we kicked off the New Year with a *Super Bowl Party*. The 2nd *annual Pitch Tournament* was also held in February with Ed Scott and Chris Sieren crowned the winners. Dee England and Jack McClain were the second place finishers. Thanks to Tom Kent for organizing this event.

We had a great turn out for our 2nd *annual St. Patrick's Day Pot Luck Dinner-March Madness Tournament*. Jeanette's corned beef was excellent and Clint and Tom were once again a huge help. The tournament winners were Clint Fitzpatrick finishing in 1st place and Randy Riley in 2nd.

The *Easter Egg Hunt and Brunch* was held in April with many families and children attending. Thanks to Karla Dwyer for being the Easter Bunny this year. The *Couples Kick-off* was held in May. Both golfers and non-golfers enjoyed free activities and a wonderful steak and shrimp meal. As always the club's 4th *of July Party* was largely attended and the fireworks were spectacular! Thanks to Betsy, Alan, and his crew for all their hard work.

Our *August Summer Social* was a huge success! We had a Hawaiian Luau and Hog Roast under a beautiful white tent donated by Chuck Lewellen. Thank you Chuck! Also, a special thanks to Sam Western for carving "Arnold" the hog. We capped-off the evening with some very entertaining karaoke.

Clint wrapped-up summer *Couple's Golf* with "goofy golf" and Jeanette prepared another delicious steak and shrimp dinner. Thank you Clint and staff for all your hard work making Friday night couples golf fun for everyone!

We had our 3rd *Annual Ringing the Bells Kick-off and Chili & Wings Cook-off* in November. We send a huge thank you to all the cooks who prepared an entry. It was a fierce competition with every entry receiving multiple votes! The wing cook-off was won by Dennis Markeson and the chili competition ended in a tie between Tom Kent and Jason Edwards.

Many members attended our final event of the year, a *Member Appreciation Christmas Party* with free hors d'oeuvres, free wine tasting, and drink specials. Thank you to Barb Espe, Lynnette Markeson, Shirley Riley, Amanda and Elli Porter, Phyllis Brummit, and Terri Edwards for help decorating the club for the Christmas season.

I would like to thank the amazing and hard-working ladies who served with me on the Social Committee this year; Barb Clark, Amanda Porter, Michelle Weber, Teri Edwards, Becky Childress, and Shannon Hatfield. Also thanks to Tom Kent for all your behind-the-scenes work. We would like to thank Jeanette and her bar staff for the many hours and late nights they spend serving the club members. We would especially like to thank the wonderful members who supported the KCC and the social committee by attending the many events of 2014!

Get ready for more fun in 2015!
Krista Kent

Membership Committee

It is hard to believe another year has past. We are hoping membership will stay strong in 2015 and the future years to come. For 2014 the board approved a membership promotion that rewarded members that actively recruit new members and encourage the new member to continue their membership after the promotional period. The amount of the reward was only limited by the number of new members you could recruit. As an example if you recruit one new member and they continue their membership for a total of 3 years you would receive a total of \$300 credit for your account. While moderately successful we would like to continue a similar program in 2015. The future of the club is dependent upon the recruitment and retention of members.

The following is a summary of our 2014 Membership:

Category	December 31, 2013	December 31, 2014
Corporate	3	3
Junior	14	7
Out-of-County	25	27
Regular	211	203
Unmarried	36	37
Social	20	20
Student	16	14
K-12 Student	15	11
Total Members	340	322
Total Dollars Generated	\$362,00	\$367,000

Ladies Golf Association

Officers were Co-Presidents Mary Updyke and Mary Mangini, Secretary Barb Espe and Treasurer Karla Dwyer.

In April, Clint held 30-minute clinics with video presentations. They were an excellent learning tool. We had lower than normal attendance on Wednesday mornings in early spring due to the weather conditions.

We again had 9-hole and 18-hole league play May thru September.

The Ladies Golf Scholarship recipient was Morgan Baker.

Ladies Guest Day was held June 11th, chaired by Debbie Gordon, and had a good turn out. Many compliments were received about the great condition of our course.

Wednesday morning attendance was down so few games were played.

In July, the Ladies Flag Tournament winners were Lynn Petre and Mary Antoine. The Ladies Shoot-Out winning team was Karla Dwyer and Mary Mangini. Mary Antoine was the Ladies Club Champion.

Kim Sieren had a hole-in-one on hole seven and was the sole winner of the ladies hole-in-one pot.

Kate Eagen was the Medallion Tournament winner in August and the White Team was the winning Solheim team this year.

No Sis Schlepphorst award was presented this year.

Due to a low treasury balance, no donation was approved for KCC projects in the coming year.

Ladies Night Out, once a month on Tuesday evenings, continues to be very popular and well attended.

The ending banquet was held October 7th. League awards were presented and new officers were elected. The 9-hole league was approved to disband for 2015.

Being KCC Ladies Golf Association president this past year was a great learning experience loaded with fun and laughs.

Thank you for your continued support for ladies golf.

Sincerely,
Mary Mangini
KCC Ladies Golf Association

Golf Committee Report

The golf committee of 2014 consisted of the following members: Craig Shorten, Bill Mangini, PGA professional Clint Fitzpatrick and Jason Porter. The committee met approximately six times this year. Due to the outstanding consistent efforts of the Head Golf Professional, the 2014 season was another tremendous success.

KCC hosted 9 club-sponsored formal events, such as the 3-man scramble, ladies guest day and the KCC Cup. Not included in that total are the informal events such as couples golf. As has been the case for several years, there is an event nearly every weekend, and Fridays were packed full with corporate and charity events.

As we look forward to the 2015 golf season, there are some new things on the horizon. In the golf budget for 2015, already being approved by the board, is a sand station, that will be installed in the area of #1 tee, #10 tee, and the driving range. With the installation of this sand station, members will now be able to trade an empty sand bottle for a full sand bottle before they tee off. With the ease of interchanging containers, it will now be expected for all members to have a sand container on their cart for the filling of divots in the fairway and other areas of the course. This will greatly help with the healing of the golf course during the golf season and throughout the year. The Golf Committee thanks you in advance for your cooperation and care of our wonderful course. Also, there will be some specials this spring and summer in the Pro Shop for purchasing of sand container holders for your golf cart if you so desire.

The committee recommends the club continue to foster and support the reciprocal golf privileges with Spring Lake Country Club in Quincy, Ill. and Heritage Hills Country Club in Moberly. Some of our members have taken advantage of this and have had a great experience of

playing another course in the area for only a cart/trail fee. Just talk to Clint and he can get set you up with a tee time at one of the reciprocal golf clubs.

Please review the tentative schedule of golf events listed below. Thank you for your continued support of the club.

Respectfully,
Jason Porter
2014 Golf Committee Chairman

2015 Tentative Golf Calendar

April 1	First Ladies Day
April 2	First Men's Day
April 19-20	TSU Ladies Tournament
April 28	High School JV Golf
May 1	TSU Football outing
May 11	High School Ladies Sectional Golf
May 16-17	KCC Three Man Scramble
May 23-25	Memorial Weekend events
June 2	Start of Junior Golf
June 5	Shrine Tournament
June 5	First Couples Night
June 10	Ladies Guest Day
June 12	TSU BB outing
June 19	Mary Immaculate Tournament
June 26	Scott Childress Memorial Tourney
July 3-5	4 th of July Activities
July 10	TSU Alumni Event
July 13	Northeast Missouri Seniors
TBA	MGA Junior Golf Tournament
July 18-19	KCC Club Championship
July 21	Junior Club Championship
July 24	United Way Golf Outing
August 1-2	KCC Member Guest
August 7	KV Chamber of Commerce Outing
August 14	Adair County Juvenile
August 16	KCC Couples
August 24	ATSU Gutensohn Tournament
Sept. 5-7	Labor Day Activities
Sept. 9	KCC Ladies Solheim Cup
Sept. 21.	KHS Ladies Invitational
Sept. 24	Last Men's Day
Sept. 26-27	Ryder Cup Matches
Sept. 30	Last Ladies Day

01/14/15

KIRKSVILLE COUNTRY CLUB INC Balance Sheet Prev Year Comparison

As of December 31, 2014

	Dec 31, 14	Dec 31, 13	\$ Change	% Change
ASSETS				
Current Assets				
Checking/Savings				
Bank of Kirksville	8,455.83	9,274.93	-819.10	-8.8%
Money Market	1,070.15	2,000.91	-930.76	-46.5%
Petty Cash	1,000.00	1,000.00	0.00	0.0%
Total Checking/Savings	10,525.98	12,275.84	-1,749.86	-14.3%
Accounts Receivable				
Accounts Receivable	-11,716.54	-7,223.27	-4,493.27	-62.2%
Total Accounts Receivable	-11,716.54	-7,223.27	-4,493.27	-62.2%
Other Current Assets				
Accts. Receivable	1,051.04	1,051.04	0.00	0.0%
Credit Card Receivable	0.00	552.50	-552.50	-100.0%
Lounge Inventory	10,336.31	10,752.00	-415.69	-3.9%
ProShop Inventory	8,940.24	11,002.10	-2,061.86	-18.7%
Undeposited Funds	0.00	-100.29	100.29	100.0%
Total Other Current Assets	20,327.59	23,257.35	-2,929.76	-12.6%
Total Current Assets	19,137.03	28,309.92	-9,172.89	-32.4%
Fixed Assets				
Accumulated Depreciation	-1,258,638.67	-1,258,638.67	0.00	0.0%
Buildings	671,554.06	662,254.06	9,300.00	1.4%
Furniture & Fixtures	91,701.35	91,182.72	518.63	0.6%
Land & Improvements	657,427.68	646,187.50	11,240.18	1.7%
Machinery & Equipment	526,616.69	490,692.28	35,924.41	7.3%
Swimming Pool	66,253.25	66,253.25	0.00	0.0%
Total Fixed Assets	754,914.36	697,931.14	56,983.22	8.2%
TOTAL ASSETS	774,051.39	726,241.06	47,810.33	6.6%
LIABILITIES & EQUITY				
Liabilities				
Current Liabilities				
Other Current Liabilities				
Payroll Liabilities	2,128.40	4,917.49	-2,789.09	-56.7%
Sales Tax Payable	2,012.78	3,942.69	-1,929.91	-49.0%
Short Term Loan	27,170.89	32,933.91	-5,763.02	-17.5%
Total Other Current Liabilities	31,312.07	41,794.09	-10,482.02	-25.1%
Total Current Liabilities	31,312.07	41,794.09	-10,482.02	-25.1%
Total Liabilities	31,312.07	41,794.09	-10,482.02	-25.1%
Equity				
Opening Bal Equity	58,763.06	58,763.06	0.00	0.0%
Retained Earnings	625,683.91	644,182.62	-18,498.71	-2.9%
Net Income	58,292.35	-18,498.71	76,791.06	415.1%
Total Equity	742,739.32	684,446.97	58,292.35	8.5%
TOTAL LIABILITIES & EQUITY	774,051.39	726,241.06	47,810.33	6.6%

2:28 PM
01/14/16
Cash Back

KIRKSVILLE COUNTRY CLUB INC Profit & Loss Budget vs. Actual January through December 2014

	Jan - Dec 14	Budget	\$ Over Bud...	% of Budget
Ordinary Income/Expense				
Income				
Advertising	3,680.10	3,500.00	180.10	105.1%
Cart Storage	41,156.45	40,500.00	656.45	101.6%
Dues	366,907.91	360,500.00	6,407.91	101.8%
Equity	-208.63	0.00	-208.63	100.0%
Green Fee	18,758.04	20,000.00	-1,241.96	93.8%
Handicap	5,131.67	5,500.00	-368.33	93.3%
Initiation Fees	2,842.58	2,600.00	242.58	109.3%
Interact	328.44	300.00	28.44	109.5%
Late/Payment fees	1,772.50	2,000.00	-227.50	88.6%
League	129.50	1,300.00	-1,170.50	10.0%
Lookers	560.00	500.00	60.00	112.0%
Lounge				
Beer Sales				
Beer Sales Tax Paid	-6,930.81			
Beer Sales - Other	92,072.31	83,000.00	9,072.31	110.9%
Total Beer Sales	85,141.50	83,000.00	2,141.50	102.6%
Cigarettes				
Cigarette Tax paid	-136.67			
Cigarettes - Other	1,684.50	1,000.00	684.50	168.5%
Total Cigarettes	1,547.83	1,000.00	547.83	154.8%
Food Sales	86,114.89	88,000.00	-1,885.11	97.9%
Liquor/wine				
Liquor Sales Tax Paid	-2,368.90			
Liquor/wine - Other	32,206.32	29,000.00	3,206.32	111.1%
Total Liquor/wine	29,836.42	29,000.00	836.42	102.9%
Lounge Cash Short and Over	63.51			
Soda/Water	15,094.57	17,000.00	-1,905.43	88.8%
Total Lounge	217,798.72	218,000.00	-201.28	99.9%
Misc	199.53	0.00	199.53	100.0%
miscot				
Mulligan	1,010.00			
skin	80.00			
miscot - Other	-1,090.00	0.00	-1,090.00	100.0%
Total miscot	0.00	0.00	0.00	0.0%
Pool Income				
Pool Sales Tax Paid	-288.12			
Pool Income - Other	6,040.73	7,000.00	-959.27	86.3%
Total Pool Income	5,752.61	7,000.00	-1,247.39	82.2%
Pro Shop Sales				
Accessories	3,699.21	3,400.00	299.21	108.8%
Bags	8,996.37	1,500.00	7,496.37	599.8%
Balls	15,093.19	16,600.00	-1,506.81	90.9%
Batteries	3,547.38	0.00	3,547.38	100.0%
Cart Rental	29,952.34	32,400.00	-2,447.66	92.4%
Clubs	15,796.86	14,300.00	1,496.86	110.5%
Gift Certificate	866.63			
Gloves	4,490.18	4,600.00	-109.82	97.6%
Headwear	2,317.00	2,300.00	17.00	100.7%
Ladies Apparel	3,589.76	2,100.00	1,489.76	170.9%
Lessons	261.25	0.00	261.25	100.0%
Mens Apparel	5,846.94	4,200.00	1,646.94	139.2%
Pro Shop Cash Short and Over	133.76			
Range	23,800.33	25,000.00	-1,199.67	95.2%
Shoes	2,459.79	3,200.00	-740.21	76.9%
Total Pro Shop Sales	120,850.99	109,600.00	11,250.99	110.3%

2:28 PM
01/14/16
Cash Basis

KIRKSVILLE COUNTRY CLUB INC
Profit & Loss Budget vs. Actual
January through December 2014

	Jan - Dec 14	Budget	\$ Over Bud...	% of Budget
Rent	9,899.94	9,000.00	899.94	110.0%
School	5,400.00	5,400.00	0.00	100.0%
Secure Cart Storage	2,200.00	1,800.00	400.00	122.2%
Social	-73.25	0.00	-73.25	100.0%
Tournament	24,741.66	27,500.00	-2,758.34	90.0%
Total Income	827,828.76	815,000.00	12,828.76	101.6%
Gross Profit	827,828.76	815,000.00	12,828.76	101.6%
Expense				
Activities				
Golf League	0.00	1,300.00	-1,300.00	0.0%
Handicap	5,006.01	6,000.00	-993.99	83.4%
Social	3,053.23	2,700.00	353.23	113.1%
Total Activities	8,059.24	10,000.00	-1,940.76	80.6%
Building & Pool				
Bldg Electricity	14,048.86	14,000.00	48.86	100.3%
Bookkeeping	4,725.03	1,900.00	2,825.03	248.7%
Cable TV	3,292.75	3,000.00	292.75	109.6%
Carts/ed Electricity	3,027.89	2,900.00	127.89	104.4%
Club Maintenance	13,458.88	9,000.00	4,458.88	149.5%
Exterminator	560.00	500.00	60.00	112.0%
Insurance	12,466.00	11,900.00	566.00	104.8%
Interest	905.47	0.00	905.47	100.0%
Membership	0.00	700.00	-700.00	0.0%
Natural Gas	8,293.49	6,500.00	1,793.49	127.6%
Office Bene	5,371.30	9,200.00	-3,828.70	58.4%
Office Supplies	3,284.57	2,500.00	784.57	131.4%
Office Wage	19,828.70	15,000.00	4,828.70	132.2%
Payroll Tax	3,987.87	3,600.00	387.87	110.8%
Phone	2,172.96	2,100.00	72.96	103.5%
Pool & Build Wages	13,098.50	17,000.00	-3,901.50	77.1%
Pool Chemical	1,506.46	1,300.00	206.46	115.9%
Pool Electricity	1,722.31	2,000.00	-277.69	86.1%
Pool Furniture	533.12	400.00	133.12	133.3%
Pool Maint	2,150.95	2,000.00	150.95	107.5%
Pool Paint	1,300.04	1,300.00	0.04	100.0%
Pool Sulfis	1,179.38	1,100.00	79.38	107.2%
Pool Supply	2,583.55	1,700.00	883.55	152.0%
Pub & Ducc	4,561.63	3,000.00	1,561.63	152.1%
Tax & License	14,289.82	14,000.00	289.82	102.1%
Water/Sewer	2,025.96	2,500.00	-474.04	81.0%
Workman's Comp	836.45	900.00	-63.55	92.9%
Total Building & Pool	141,211.94	130,000.00	11,211.94	108.6%
Grounds & Greens				
Aeration	3,250.00	3,400.00	-150.00	96.6%
Bldg Repair	0.00	1,000.00	-1,000.00	0.0%
Chemical	49,384.73	41,000.00	8,384.73	120.5%
Dumpster	496.29	600.00	-103.71	82.7%
Eleot Irrig	3,007.90	2,900.00	107.90	103.7%
Eleot Maint Bldg	1,381.58	1,500.00	-118.42	92.1%
Equip Parts	22,554.27	18,000.00	4,554.27	125.3%
Flags, Pins, Cups, Markers	2,107.16	2,000.00	107.16	105.4%
Fuel	16,032.87	14,800.00	1,232.87	108.3%
GC&AA Conv	0.00	600.00	-600.00	0.0%
Joemaker	484.68	600.00	-115.32	80.8%
Ins Building	1,400.00	1,400.00	0.00	100.0%
Ins Equip	1,000.00	1,000.00	0.00	100.0%
Irrigation Lines	589.97	2,400.00	-1,810.03	24.6%
Lub/Oil	1,233.80	600.00	633.80	205.6%
Maint Wages	66,785.71	66,800.00	-14.29	100.0%
Miscellaneous	3,721.52	3,500.00	221.52	106.3%

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Cash Basis

KIRKSVILLE COUNTRY CLUB INC
Profit & Loss Budget vs. Actual
January through December 2014

	Jan - Dec 14	Budget	\$ Over Bud...	% of Budget
Natural Gas	892.07	700.00	192.07	127.4%
Payroll Tax	14,056.76	13,000.00	1,056.76	108.1%
Salary Superintendent	49,688.36	47,100.00	2,588.36	105.5%
Sand	2,194.17	4,300.00	-2,105.83	51.0%
Seed	3,175.01	3,000.00	175.01	105.8%
Superintendent Benefit	5,559.70	7,000.00	-1,440.30	79.4%
water Maint	938.56	800.00	138.56	117.3%
Workman Comp	2,850.23	3,000.00	-149.77	95.0%
Total Grounds & Greens	252,785.34	241,000.00	11,785.34	104.9%
Lounge Operation				
Bar Staff	40,821.85	41,400.00	-578.15	98.6%
Beer	37,535.70	34,000.00	3,535.70	110.4%
Cig/Tobacco	1,281.05	600.00	681.05	213.5%
Dumpster	1,316.40	1,600.00	-283.60	82.3%
Food	59,375.80	56,000.00	3,375.80	106.0%
Ice Machine	969.36	1,000.00	-30.64	96.9%
Liquor	11,019.63	10,800.00	219.63	102.0%
LM Benefit	2,432.50	4,150.00	-1,717.50	58.6%
Lounge Manager Salary	32,653.14	28,500.00	4,153.14	114.6%
Payroll Tax	9,622.31	8,400.00	1,222.31	114.6%
Soda/Water	9,883.62	12,000.00	-2,116.38	82.4%
Supplies	13,029.96	9,500.00	3,529.96	137.2%
Tax/License	1,863.00	1,800.00	63.00	103.5%
Uniforms	353.48	400.00	-46.52	88.4%
Workman's Comp	1,410.19	1,850.00	-439.81	76.2%
Total Lounge Operation	223,567.99	212,000.00	11,567.99	105.5%
Miscellaneous	962.98			
Payroll Tax Expense	0.00			
Proshop				
Accessories	3,483.22	3,300.00	183.22	105.6%
Bags	8,135.12	1,300.00	6,835.12	625.8%
Balls	15,076.07	15,000.00	76.07	100.5%
Batteries	3,633.44	0.00	3,633.44	100.0%
Cart Lease	2,454.58	2,600.00	-145.42	94.4%
Clubs	15,396.16	13,000.00	2,396.16	118.4%
Commission/Pro Shop	5,020.15	5,000.00	20.15	100.4%
Gloves	2,798.20	3,200.00	-401.80	87.4%
Golf Mats	0.00	900.00	-900.00	0.0%
Headwear	1,668.86	2,000.00	-331.14	83.4%
Ladies Apparel	2,853.53	1,900.00	953.53	150.2%
Mens Apparel	4,095.04	3,700.00	395.04	110.7%
Payroll Tax	7,588.18	7,600.00	-11.82	99.8%
Pro Salary	43,004.00	42,000.00	1,004.00	102.4%
Pro Staff	17,548.21	15,900.00	1,648.21	110.4%
Prof Benefit	7,386.30	7,200.00	186.30	102.6%
Prof Devel	1,578.43	2,600.00	-1,021.57	60.7%
Range	785.27	3,200.00	-2,414.73	24.5%
Shoes	2,691.98	3,000.00	-308.02	89.7%
Supplies	447.17	300.00	147.17	149.1%
Uniforms	210.64	500.00	-289.36	42.1%
Workman's Comp	1,650.20	1,800.00	-149.80	91.7%
Total Proshop	147,504.75	136,000.00	11,504.75	108.5%
Total Expense	774,092.24	729,000.00	45,092.24	106.2%
Net Ordinary Income	53,736.52	86,000.00	-32,263.48	62.5%
Net Income	63,798.62	88,000.00	-24,201.38	72.5%

ANALYSIS OF THE YEAR 2014

Total Cash Assets January 1, 2013 \$12,300.00

Liabilities January 1, 2013

 2014 funds collected early \$14,000.00

 Short Term Loan Bank of Kirksville \$33,000.00

 TOTAL \$(37,000.00)

Combination of Cash Assets and Liabilities \$(24,700.00)

Total Cash Assets December 31, 2014 \$10,500.00

Liabilities December 31, 2014

 2015 funds collected early \$20,600.00

 Short Term Loan Bank of Kirksville \$27,200.00

 TOTAL \$(47,800.00)

Combination of Cash Assets and Liabilities \$(37,300.00)

In conclusion: 2014 was another good year for KCC. The club reduced the short-term debt by \$5700, purchased additional HVAC in the dining room (\$9400), 2 greens mowers (\$27,000), range cart (\$4600), and spent approximately \$15,700 on other miscellaneous capital projects. Unfortunately, with the capital expenses the club incurred \$12,600 in additional debt.

INCOME 2015

Category	January	February	March	April	May	June	July	August	September	October	November	December	Budget 2015	Budget 2014
Advertising	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	\$0.00	\$0.00	\$600.00	\$100.00	\$0.00	\$0.00	\$0.00	\$3,700.00	\$3,500.00
Cart Storage	\$8,000.00	\$2,000.00	\$4,000.00	\$3,000.00	\$12,000.00	\$5,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$700.00	\$700.00	\$600.00	\$42,000.00	\$40,500.00
Dues	\$157,000.00	\$39,000.00	\$49,000.00	\$34,000.00	\$23,000.00	\$15,000.00	\$14,000.00	\$8,000.00	\$9,000.00	\$9,000.00	\$9,000.00	\$9,000.00	\$375,000.00	\$360,500.00
Equity Fee	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Green Fee	\$0.00	\$0.00	\$600.00	\$1,700.00	\$2,400.00	\$2,200.00	\$3,700.00	\$3,000.00	\$2,500.00	\$2,300.00	\$400.00	\$0.00	\$18,800.00	\$20,000.00
Handicap	\$900.00	\$200.00	\$400.00	\$400.00	\$1,600.00	\$800.00	\$300.00	\$100.00	\$100.00	\$200.00	\$100.00	\$100.00	\$5,200.00	\$5,500.00
Initiation Fee	\$400.00	\$200.00	\$500.00	\$300.00	\$300.00	\$300.00	\$300.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$2,800.00	\$2,600.00
Interest	\$0.00	\$0.00	\$0.00	\$100.00	\$100.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200.00	\$300.00
Late Fee	\$300.00	\$200.00	\$100.00	\$200.00	\$100.00	\$200.00	\$200.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$1,800.00	\$2,000.00
League	\$0.00	\$100.00	\$300.00	\$400.00	\$300.00	\$100.00	\$0.00	\$0.00	\$100.00	\$0.00	\$0.00	\$0.00	\$1,300.00	\$1,300.00
Lockers	\$0.00	\$0.00	\$100.00	\$200.00	\$100.00	\$0.00	\$100.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00
Lounge Beer	\$2,000.00	\$2,000.00	\$3,600.00	\$5,600.00	\$13,000.00	\$10,000.00	\$12,000.00	\$12,000.00	\$9,000.00	\$6,600.00	\$4,200.00	\$4,000.00	\$84,000.00	\$83,000.00
Lounge Cig	\$0.00	\$0.00	\$100.00	\$100.00	\$100.00	\$100.00	\$200.00	\$200.00	\$100.00	\$200.00	\$100.00	\$100.00	\$1,300.00	\$1,000.00
Lounge Food	\$1,500.00	\$2,800.00	\$5,400.00	\$5,400.00	\$10,000.00	\$10,400.00	\$12,000.00	\$11,000.00	\$8,500.00	\$9,700.00	\$3,100.00	\$5,200.00	\$85,000.00	\$88,000.00
Lounge Liquor	\$600.00	\$500.00	\$2,000.00	\$3,000.00	\$4,700.00	\$3,400.00	\$3,400.00	\$3,500.00	\$2,600.00	\$2,800.00	\$1,500.00	\$1,100.00	\$29,100.00	\$29,000.00
Lounge Soda	\$300.00	\$200.00	\$200.00	\$1,000.00	\$1,600.00	\$2,200.00	\$2,800.00	\$2,600.00	\$2,200.00	\$1,600.00	\$700.00	\$600.00	\$16,000.00	\$17,000.00
Miscellaneous	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Pool Rent	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,200.00	\$900.00	\$800.00	\$300.00	\$700.00	\$100.00	\$0.00	\$6,000.00	\$7,000.00
PS Accessories	\$0.00	\$0.00	\$200.00	\$500.00	\$700.00	\$300.00	\$600.00	\$300.00	\$400.00	\$200.00	\$100.00	\$400.00	\$3,700.00	\$3,400.00
PS Bags	\$0.00	\$0.00	\$0.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$100.00	\$100.00	\$100.00	\$200.00	\$1,500.00	\$1,500.00
PS Balls	\$200.00	\$100.00	\$700.00	\$3,000.00	\$500.00	\$2,000.00	\$2,000.00	\$2,000.00	\$1,200.00	\$700.00	\$1,400.00	\$1,000.00	\$14,800.00	\$16,600.00
PS Batteries	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PS Cart Rent	\$2,100.00	\$600.00	\$2,900.00	\$2,000.00	\$3,700.00	\$4,000.00	\$5,000.00	\$4,300.00	\$2,600.00	\$1,700.00	\$600.00	\$500.00	\$30,000.00	\$32,400.00
PS Clubs	\$0.00	\$0.00	\$0.00	\$2,000.00	\$2,500.00	\$1,800.00	\$900.00	\$1,800.00	\$1,200.00	\$1,500.00	\$500.00	\$1,500.00	\$13,700.00	\$14,300.00
PS Gloves	\$0.00	\$0.00	\$200.00	\$500.00	\$400.00	\$500.00	\$700.00	\$600.00	\$800.00	\$400.00	\$300.00	\$100.00	\$4,500.00	\$4,600.00
PS Headwear	\$0.00	\$100.00	\$200.00	\$200.00	\$300.00	\$300.00	\$200.00	\$300.00	\$300.00	\$200.00	\$100.00	\$100.00	\$2,300.00	\$2,300.00
PS Lessons	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PS Men's App	\$0.00	\$300.00	\$600.00	\$600.00	\$600.00	\$700.00	\$600.00	\$700.00	\$700.00	\$400.00	\$300.00	\$300.00	\$5,800.00	\$4,200.00
PS Range	\$2,300.00	\$800.00	\$2,700.00	\$2,000.00	\$3,200.00	\$3,200.00	\$3,000.00	\$3,000.00	\$2,000.00	\$1,000.00	\$700.00	\$300.00	\$24,200.00	\$25,000.00
PS Shoes	\$0.00	\$100.00	\$100.00	\$0.00	\$500.00	\$100.00	\$300.00	\$200.00	\$400.00	\$200.00	\$300.00	\$100.00	\$2,300.00	\$3,200.00
PS Women's App	\$0.00	\$0.00	\$600.00	\$500.00	\$300.00	\$400.00	\$300.00	\$300.00	\$300.00	\$200.00	\$100.00	\$100.00	\$3,100.00	\$2,100.00
Rent	\$0.00	\$2,000.00	\$1,000.00	\$700.00	\$400.00	\$400.00	\$600.00	\$400.00	\$1,800.00	\$1,000.00	\$800.00	\$500.00	\$9,600.00	\$9,000.00

School Rent	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,000.00	\$1,400.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,400.00	\$5,400.00
Secure Cart	\$0.00	\$300.00	\$0.00	\$300.00	\$0.00	\$300.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$900.00	\$1,800.00
Social	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Tournament	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	\$5,300.00	\$3,000.00	\$6,700.00	\$1,100.00	\$500.00	\$400.00	\$10,000.00	\$27,500.00	\$27,500.00
TOTAL	\$175,600.00	\$51,500.00	\$75,500.00	\$67,900.00	\$86,100.00	\$72,400.00	\$73,300.00	\$66,200.00	\$49,600.00	\$42,100.00	\$25,800.00	\$36,000.00	\$822,000.00	\$815,000.00

ACTIVITIES 2015

Description	January	February	March	April	May	June	July	August	September	October	November	December	Budget 2015	Budget 2014
Golf League	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$300.00	\$0.00	\$300.00	\$700.00	\$0.00	\$0.00	\$0.00	\$1,300.00	\$1,300.00
Handicap	\$0.00	\$0.00	\$0.00	\$0.00	\$300.00	\$3,600.00	\$300.00	\$300.00	\$300.00	\$100.00	\$100.00	\$0.00	\$5,000.00	\$6,000.00
Miscellaneous	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Social	\$200.00	\$200.00	\$200.00	\$200.00	\$300.00	\$0.00	\$700.00	\$700.00	\$0.00	\$0.00	\$0.00	\$200.00	\$2,700.00	\$2,700.00
TOTAL	\$200.00	\$200.00	\$200.00	\$200.00	\$600.00	\$3,900.00	\$1,000.00	\$1,300.00	\$1,000.00	\$100.00	\$100.00	\$200.00	\$9,000.00	\$10,000.00

BUILDING & POOL 2015

Description	January	February	March	April	May	June	July	August	September	October	November	December	Budget 2015	Budget 2014
Bldg Electric	\$900.00	\$800.00	\$800.00	\$900.00	\$900.00	\$1,200.00	\$2,000.00	\$2,200.00	\$1,900.00	\$1,300.00	\$900.00	\$700.00	\$14,500.00	\$14,000.00
Bookkeeping	\$300.00	\$0.00	\$100.00	\$200.00	\$700.00	\$0.00	\$200.00	\$0.00	\$200.00	\$200.00	\$0.00	\$0.00	\$1,900.00	\$1,900.00
Cable TV	\$200.00	\$200.00	\$200.00	\$200.00	\$300.00	\$300.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$2,600.00	\$3,000.00
Cart Elect	\$100.00	\$100.00	\$100.00	\$100.00	\$200.00	\$300.00	\$400.00	\$500.00	\$400.00	\$300.00	\$400.00	\$200.00	\$3,100.00	\$2,900.00
Club Maintenance	\$600.00	\$600.00	\$600.00	\$800.00	\$800.00	\$600.00	\$600.00	\$800.00	\$800.00	\$600.00	\$600.00	\$600.00	\$8,000.00	\$9,000.00
Exterminator	\$0.00	\$0.00	\$0.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$0.00	\$0.00	\$700.00	\$500.00
Insurance	\$3,000.00	\$1,600.00	\$0.00	\$3,400.00	\$0.00	\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$3,400.00	\$200.00	\$12,600.00	\$11,900.00
Interest	\$100.00	\$0.00	\$100.00	\$0.00	\$100.00	\$0.00	\$100.00	\$0.00	\$100.00	\$0.00	\$100.00	\$0.00	\$600.00	\$0.00
Membership	\$0.00	\$0.00	\$0.00	\$700.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$700.00	\$700.00
Nat Gas	\$1,100.00	\$1,200.00	\$1,200.00	\$1,000.00	\$600.00	\$500.00	\$500.00	\$500.00	\$400.00	\$400.00	\$400.00	\$600.00	\$8,400.00	\$6,500.00
Office Sup	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00	\$2,900.00	\$2,500.00
Office W & B	\$2,100.00	\$2,100.00	\$2,100.00	\$2,100.00	\$2,100.00	\$2,000.00	\$2,000.00	\$2,100.00	\$2,100.00	\$2,100.00	\$2,100.00	\$2,100.00	\$25,000.00	\$24,200.00
Pay tax	\$200.00	\$200.00	\$200.00	\$300.00	\$300.00	\$700.00	\$700.00	\$700.00	\$400.00	\$300.00	\$100.00	\$100.00	\$4,200.00	\$3,600.00
Phone	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$100.00	\$200.00	\$200.00	\$200.00	\$200.00	\$2,300.00	\$2,100.00
Pool Chem	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,300.00	\$0.00	\$200.00	\$100.00	\$0.00	\$0.00	\$0.00	\$1,600.00	\$1,300.00
Pool Elec	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$400.00	\$400.00	\$400.00	\$400.00	\$0.00	\$0.00	\$0.00	\$1,600.00	\$2,000.00
Pool Furn	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200.00	\$200.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$400.00	\$400.00
Pool Maint	\$0.00	\$0.00	\$0.00	\$2,000.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	\$2,000.00

Pool Paint	\$0.00	\$0.00	\$0.00	\$0.00	\$1,300.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,300.00	\$1,300.00
Pool Suits	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,200.00	\$200.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,400.00	\$1,100.00
Pool Supply	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$700.00	\$800.00	\$200.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,700.00	\$1,700.00
Pool & Build Wage	\$300.00	\$300.00	\$400.00	\$400.00	\$800.00	\$3,200.00	\$4,200.00	\$4,000.00	\$1,200.00	\$800.00	\$500.00	\$500.00	\$16,600.00	\$17,000.00
Pub/Dues	\$500.00	\$500.00	\$300.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$100.00	\$200.00	\$200.00	\$3,000.00	\$3,000.00
Tax / Lic	\$0.00	\$0.00	\$0.00	\$0.00	\$300.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$14,200.00	\$14,500.00	\$14,000.00
Water	\$0.00	\$0.00	\$100.00	\$100.00	\$200.00	\$300.00	\$700.00	\$300.00	\$200.00	\$200.00	\$200.00	\$100.00	\$2,400.00	\$2,500.00
Work Comp	\$0.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$0.00	\$1,000.00	\$900.00
TOTAL	\$9,800.00	\$8,100.00	\$6,700.00	\$13,000.00	\$10,400.00	\$13,700.00	\$15,000.00	\$12,900.00	\$9,300.00	\$7,200.00	\$9,700.00	\$20,200.00	\$136,000.00	\$130,000.00

GROUNDS & GREENS BUDGET 2015

Description	January	February	March	April	May	June	July	August	September	October	November	December	Budget 2015	Budget 2014
Aeriation	\$0.00	\$0.00	\$0.00	\$1,800.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,700.00	\$0.00	\$0.00	\$0.00	\$3,500.00	\$3,400.00
Bldg Repr	\$0.00	\$0.00	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	\$1,000.00
Chem & Fert	\$0.00	\$0.00	\$0.00	\$1,000.00	\$24,000.00	\$6,000.00	\$9,000.00	\$4,000.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$46,000.00	\$41,000.00
Dumpster	\$0.00	\$0.00	\$0.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$0.00	\$0.00	\$0.00	\$600.00	\$600.00
Elect Irrig	\$100.00	\$100.00	\$100.00	\$100.00	\$200.00	\$400.00	\$500.00	\$500.00	\$300.00	\$600.00	\$100.00	\$100.00	\$3,100.00	\$2,900.00
Elect Maint	\$100.00	\$100.00	\$100.00	\$100.00	\$200.00	\$100.00	\$100.00	\$200.00	\$200.00	\$200.00	\$100.00	\$100.00	\$1,600.00	\$1,500.00
Equip Parts	\$0.00	\$800.00	\$400.00	\$3,000.00	\$1,200.00	\$4,000.00	\$2,000.00	\$1,700.00	\$1,300.00	\$500.00	\$1,800.00	\$300.00	\$17,000.00	\$18,000.00
Fuel	\$0.00	\$0.00	\$3,500.00	\$0.00	\$2,300.00	\$3,000.00	\$2,800.00	\$0.00	\$3,000.00	\$800.00	\$0.00	\$0.00	\$15,400.00	\$14,800.00
Flags/Rakes/Pins Cups	\$0.00	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00	\$2,000.00
GCSAA	\$0.00	\$0.00	\$600.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$600.00	\$600.00
Ice Maker	\$0.00	\$0.00	\$0.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$0.00	\$0.00	\$0.00	\$600.00	\$600.00
Ins Building	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,400.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,400.00	\$1,400.00
Ins Equip	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	\$1,000.00
Irrg Bldg/Lines	\$0.00	\$0.00	\$0.00	\$300.00	\$300.00	\$300.00	\$300.00	\$200.00	\$200.00	\$200.00	\$200.00	\$0.00	\$2,000.00	\$2,400.00
Lub/Oil	\$0.00	\$0.00	\$0.00	\$0.00	\$600.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$600.00	\$600.00
Maint Employee	\$0.00	\$0.00	\$2,000.00	\$6,000.00	\$8,500.00	\$9,000.00	\$9,100.00	\$11,000.00	\$8,000.00	\$7,400.00	\$6,000.00	\$0.00	\$67,000.00	\$66,800.00
Miscellaneous	\$0.00	\$200.00	\$200.00	\$300.00	\$400.00	\$400.00	\$400.00	\$400.00	\$400.00	\$400.00	\$300.00	\$100.00	\$3,500.00	\$3,500.00
Nat Gas	\$100.00	\$200.00	\$100.00	\$100.00	\$100.00	\$0.00	\$0.00	\$0.00	\$0.00	\$100.00	\$100.00	\$100.00	\$900.00	\$700.00
Pay Tax 10%	\$700.00	\$700.00	\$800.00	\$1,200.00	\$1,800.00	\$1,600.00	\$1,600.00	\$2,100.00	\$1,400.00	\$1,300.00	\$1,000.00	\$400.00	\$14,600.00	\$13,000.00
Salary Supt	\$4,600.00	\$4,600.00	\$4,600.00	\$4,600.00	\$4,700.00	\$4,700.00	\$4,700.00	\$4,700.00	\$4,700.00	\$4,600.00	\$4,600.00	\$4,600.00	\$55,700.00	\$53,800.00
Sand	\$0.00	\$0.00	\$0.00	\$1,600.00	\$0.00	\$0.00	\$0.00	\$0.00	\$800.00	\$0.00	\$0.00	\$0.00	\$2,400.00	\$4,300.00
Seed	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	\$0.00	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	\$3,000.00

Super Bene	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$7,000.00
Water Maintenance	\$0.00	\$0.00	\$0.00	\$100.00	\$100.00	\$100.00	\$200.00	\$100.00	\$100.00	\$100.00	\$100.00	\$0.00	\$0.00	\$800.00
Work Com4%	\$100.00	\$100.00	\$200.00	\$300.00	\$300.00	\$300.00	\$400.00	\$500.00	\$400.00	\$300.00	\$200.00	\$100.00	\$3,200.00	\$3,000.00
TOTAL	\$5,700.00	\$6,800.00	\$14,600.00	\$21,200.00	\$45,900.00	\$30,100.00	\$31,300.00	\$30,000.00	\$24,700.00	\$16,500.00	\$14,400.00	\$5,800.00	\$247,000.00	\$247,700.00

LOUNGE 2015

Description	January	February	March	April	May	June	July	August	September	October	November	December	Budget 2015	Budget 2014
Bar Staff	\$1,300.00	\$1,500.00	\$1,200.00	\$2,600.00	\$5,500.00	\$5,500.00	\$6,600.00	\$7,500.00	\$3,200.00	\$2,800.00	\$1,600.00	\$1,600.00	\$40,900.00	\$41,400.00
Beer	\$500.00	\$900.00	\$1,200.00	\$3,000.00	\$6,800.00	\$3,500.00	\$5,000.00	\$5,000.00	\$3,000.00	\$3,000.00	\$1,700.00	\$900.00	\$34,500.00	\$34,000.00
Cig/Tobacco	\$0.00	\$0.00	\$0.00	\$200.00	\$100.00	\$200.00	\$100.00	\$300.00	\$0.00	\$100.00	\$200.00	\$100.00	\$1,300.00	\$600.00
Dumpster	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$200.00	\$200.00	\$200.00	\$100.00	\$100.00	\$100.00	\$1,500.00	\$1,600.00
Food	\$600.00	\$2,200.00	\$3,000.00	\$4,300.00	\$6,900.00	\$8,000.00	\$9,000.00	\$8,000.00	\$6,000.00	\$6,000.00	\$400.00	\$2,700.00	\$57,100.00	\$56,000.00
Man Wage/ben	\$2,800.00	\$2,800.00	\$2,800.00	\$2,800.00	\$2,800.00	\$2,800.00	\$2,900.00	\$2,800.00	\$2,800.00	\$2,800.00	\$2,800.00	\$2,800.00	\$33,700.00	\$32,600.00
Ice Machine	\$0.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$0.00	\$1,000.00	\$1,000.00
Liquor	\$300.00	\$800.00	\$400.00	\$1,200.00	\$2,000.00	\$1,000.00	\$1,200.00	\$900.00	\$400.00	\$800.00	\$1,000.00	\$500.00	\$10,500.00	\$10,800.00
Payroll tax	\$700.00	\$600.00	\$600.00	\$600.00	\$1,200.00	\$1,000.00	\$1,200.00	\$1,100.00	\$900.00	\$600.00	\$400.00	\$500.00	\$9,400.00	\$8,400.00
Soda/Water	\$0.00	\$400.00	\$300.00	\$800.00	\$1,200.00	\$1,500.00	\$1,500.00	\$1,300.00	\$1,300.00	\$700.00	\$500.00	\$400.00	\$9,900.00	\$12,000.00
Supplies/kit	\$100.00	\$500.00	\$900.00	\$800.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$900.00	\$1,000.00	\$900.00	\$10,100.00	\$9,500.00
Tax / Lic	\$0.00	\$0.00	\$500.00	\$0.00	\$800.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,800.00	\$1,800.00
Uniforms	\$0.00	\$0.00	\$0.00	\$0.00	\$300.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$300.00	\$400.00
Work Comp	\$100.00	\$100.00	\$200.00	\$200.00	\$200.00	\$200.00	\$300.00	\$300.00	\$200.00	\$100.00	\$100.00	\$0.00	\$2,000.00	\$1,850.00
TOTAL	\$6,500.00	\$10,000.00	\$11,300.00	\$16,700.00	\$29,000.00	\$25,400.00	\$29,100.00	\$28,500.00	\$19,100.00	\$18,000.00	\$9,900.00	\$10,500.00	\$214,000.00	\$211,950.00

PROSHOP 2015

Description	January	February	March	April	May	June	July	August	September	October	November	December	Budget 2015	Budget 2014
Accessories	\$200.00	\$600.00	\$700.00	\$500.00	\$300.00	\$100.00	\$300.00	\$0.00	\$100.00	\$200.00	\$200.00	\$300.00	\$3,500.00	\$3,300.00
Bags	\$0.00	\$400.00	\$400.00	\$0.00	\$0.00	\$100.00	\$200.00	\$200.00	\$0.00	\$0.00	\$0.00	\$100.00	\$1,400.00	\$1,300.00
Balls	\$0.00	\$2,500.00	\$3,200.00	\$1,700.00	\$1,000.00	\$1,500.00	\$0.00	\$1,000.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$12,900.00	\$15,000.00
Batteries	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Cart Lease	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	\$400.00	\$500.00	\$300.00	\$200.00	\$100.00	\$0.00	\$0.00	\$2,500.00	\$2,600.00
Clubs	\$0.00	\$1,000.00	\$4,000.00	\$1,000.00	\$2,000.00	\$600.00	\$1,200.00	\$500.00	\$100.00	\$300.00	\$500.00	\$500.00	\$11,700.00	\$13,000.00
Commission	\$0.00	\$200.00	\$400.00	\$600.00	\$900.00	\$700.00	\$500.00	\$700.00	\$0.00	\$0.00	\$0.00	\$500.00	\$4,500.00	\$5,000.00
Gloves	\$0.00	\$0.00	\$1,600.00	\$400.00	\$300.00	\$0.00	\$400.00	\$0.00	\$300.00	\$200.00	\$0.00	\$0.00	\$3,200.00	\$3,200.00
Golf Mats	\$0.00	\$0.00	\$0.00	\$900.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$900.00	\$900.00

Headwear	\$0.00	\$1,900.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200.00	\$0.00	\$0.00	\$0.00	\$2,100.00	\$2,000.00
Women's Apparel	\$0.00	\$1,800.00	\$200.00	\$0.00	\$0.00	\$100.00	\$0.00	\$500.00	\$100.00	\$0.00	\$0.00	\$0.00	\$2,700.00	\$1,900.00
Men's Apparel	\$0.00	\$3,300.00	\$300.00	\$100.00	\$100.00	\$0.00	\$300.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,100.00	\$3,700.00
Payroll tax	\$500.00	\$1,300.00	\$500.00	\$600.00	\$500.00	\$1,000.00	\$1,000.00	\$1,100.00	\$500.00	\$500.00	\$300.00	\$400.00	\$8,200.00	\$7,600.00
Pro Sal & Ben	\$3,800.00	\$9,000.00	\$3,800.00	\$3,800.00	\$3,700.00	\$3,700.00	\$3,700.00	\$3,700.00	\$3,800.00	\$3,800.00	\$3,800.00	\$3,800.00	\$50,400.00	\$49,200.00
Pro Staff	\$0.00	\$0.00	\$300.00	\$1,100.00	\$2,200.00	\$2,700.00	\$3,000.00	\$4,500.00	\$1,800.00	\$1,000.00	\$400.00	\$0.00	\$17,000.00	\$15,900.00
Prof Development	\$1,600.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$300.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,900.00	\$2,600.00
Range	\$0.00	\$0.00	\$2,500.00	\$800.00	\$0.00	\$200.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$100.00	\$3,600.00	\$3,200.00
Shoes	\$0.00	\$0.00	\$1,500.00	\$200.00	\$200.00	\$100.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00	\$3,000.00
Supplies	\$0.00	\$0.00	\$600.00	\$100.00	\$100.00	\$100.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$900.00	\$300.00
Uniforms	\$0.00	\$0.00	\$200.00	\$300.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00
Work Comp	\$100.00	\$100.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$300.00	\$200.00	\$100.00	\$100.00	\$100.00	\$2,000.00	\$1,800.00
TOTAL	\$6,200.00	\$22,100.00	\$20,400.00	\$12,300.00	\$12,500.00	\$11,500.00	\$11,300.00	\$13,100.00	\$8,300.00	\$6,200.00	\$5,300.00	\$6,800.00	\$136,000.00	\$136,000.00

CAPITAL 2015 (\$113,000-\$80,000)

GROUNDS AND GREENS

Category	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Bunker/Tees	\$0.00	\$2,500.00	\$0.00	\$0.00	\$0.00	\$11,000.00	\$0.00	\$0.00	\$2,000.00	\$3,000.00	\$3,000.00	\$13,500.00	\$10,000.00	\$10,000.00
#11 Fairway	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$	\$0.00	\$10,000.00	\$	\$
Course Equipment	\$8,000.00	\$12,500.00	\$0.00	\$13,000.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$7,000.00	\$20,000.00	\$24,000.00	\$32,000.00	\$18,000.00	\$18,000.00
Sand Station	\$0.00	\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	\$0.00	\$0.00
Reel Grinder	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$12,000.00
Irrigation Plan	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$12,000.00	\$0.00	\$10,000.00	\$	\$
Lake Pipe	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$	\$
Trees	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
TOTALS	\$9,000.00	\$15,000.00	\$1,000.00	\$13,000.00	\$15,000.00	\$11,000.00	\$0.00	\$0.00	\$10,000.00	\$46,000.00	\$48,000.00	\$67,500.00	\$29,000.00	\$41,000.00

CLUBHOUSE & POOL

Baby Pool	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$	\$
Dining Room	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$	\$0.00	\$0.00	\$1,000.00	\$1,000.00	\$0.00	\$0.00	\$	\$
Secure Cart (4-6 doors)	\$0.00	\$0.00	\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$48,000.00	\$0.00	\$5,000.00	\$0.00	\$	\$
Cart Roof	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$	\$13,500.00	\$	\$
Heating/AC	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$12,000.00	\$10,000.00	\$0.00	\$	\$
Carpet	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$	\$8,000.00	\$7,000.00	\$
Wind in Dining	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$	\$	\$

Pool Maintenance	\$2,000.00	\$2,900.00	\$10,000.00	\$8,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$	\$				
Total	\$2,000.00	\$2,900.00	\$10,000.00	\$9,000.00	\$2,500.00	\$35,000.00	\$0.00	\$0.00	\$49,000.00	\$13,000.00	\$15,000.00	\$21,500.00	\$7,000.00	\$				
PROSHOP																		
Desk/Fixtures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$	\$				
Golf Carts	\$0.00	\$0.00	\$0.00	\$9,000.00	\$9,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$6,000.00	\$	\$6,000.00	\$	\$				
Range Cart	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$6,000.00	\$0.00	\$	\$6,000.00				
Total	\$0.00	\$0.00	\$0.00	\$0.00	\$9,000.00	\$0.00	\$0.00	\$0.00	\$1,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$	\$6,000.00				
KITCHEN																		
Refrigeration	\$0.00	\$0.00	\$0.00	\$8,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$	\$15,000.00				
Gas Fryers	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	\$0.00	\$0.00	\$0.00	\$	\$				
Dishwasher	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,000.00	\$0.00	\$0.00	\$	\$				
Total	\$0.00	\$0.00	\$0.00	\$8,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	\$4,000.00	\$0.00	\$0.00	\$	\$15,000.00				
UNALLOCATED																		
Loan Repayment	\$13,000.00	\$15,000.00	\$25,000.00	\$27,000.00	\$28,000.00	\$24,000.00	23,000.00	\$	\$	32,000.00	\$	\$	\$0.00	\$0.00	\$6,000.00	\$8,000.00	\$6,000.00	\$6,000.00
Unallocated	\$12,100.00	\$0.00	\$0.00	6,840.00	18,200.00	\$29,000.00	78,000.00	\$	\$	64,000.00	\$	\$	\$0.00	\$27,000.00	\$11,000.00	\$10,000.00	\$10,000.00	\$8,000.00
TOTALS	\$36,100.00	\$32,900.00	\$36,000.00	\$63,840.00	\$72,700.00	\$99,000.00	101,000.00	\$	\$	96,000.00	\$	\$	\$89,000.00	\$89,000.00	\$86,000.00	\$113,000.00	\$73,000.00	\$76,000.00

